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USCINCEUR VAIHINGEN GERMANY
DISTR CJCS DJS SJCS J3 J5 DIA CSA CNO CSAF CMC DOCDIV
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J5 SENDS

SUBJ: NATIONAL INTELLIGENCE SUPPORT TO FIELD COMMANDERS (U)
REF: JCSM 102-74

1. (S) DIRECTOR OF CENTRAL INTELLIGENCE (DCI) AND SECDEF HAVE AGREED TO A JOINT EFFORT TO DEVELOP RECOMMENDATIONS ON RATIONALIZING INTERACTIONS BETWEEN NATIONAL AND TACTICAL INTELLIGENCE REQUIREMENTS AND COLLECTION. THE EFFORT IS SPECIFICALLY TO REVIEW THE REQUIREMENTS FOR INTELLIGENCE ASSETS IN PLACE WITH THE MILITARY FORCES, OR TACTICAL ASSETS, AND TO IDENTIFY INTELLIGENCE SUPPORT WHICH COULD BE PROVIDED TO THE MILITARY FORCES FROM NATIONAL ASSETS.

2. (S) A LIST WAS COMPILED OF UNITS OF THE OPERATING FORCES WITH AN INTELLIGENCE OR INTELLIGENCE-RELATED FUNCTION. THE DCI ALREADY HAD, AS A PART OF THE NATIONAL INTELLIGENCE PROGRAM, A LIST OF THE INTELLIGENCE RESOURCES UNDER THE CONTROL, OR IN SUPPORT OF, THE OPERATIONAL COMMANDERS THAT ARE PROGRAMMED WITHIN THE CONSOLIDATED DEFENSE INTELLIGENCE PROGRAM. BY THE REFERENCE, THE JCS FORWARDED TO THE SECDEF A LIST OF NON-CDIP RESOURCES THAT CONTRIBUTE INTELLIGENCE WITH THE RECOMMENDATIONS THAT THE LISTING BE FORWARDED TO THE DCI OF THESE ASSETS THAT COULD CONTRIBUTE TO THE INTELLIGENCE NEEDS OF HIGHER AUTHORITY.

3. (S) PURSUANT TO THE DCI/SECDEF AGREEMENT, A PILOT STUDY OF NATIONAL INTELLIGENCE SUPPORT TO FIELD COMMANDERS NOW IS BEING STAFFED WITH THE SERVICES AND AGENCIES. PROPOSED TOR ARE QUOTED.

3 "1. (U) AUTHORITY. MEMORANDUM OF AGREEMENT OF 2 NOVEMBER 1973, SUBJECT: TACTICAL/NATIONAL INTELLIGENCE INTERFACE, AUTHENTICATED BY REAR ADMIRAL P. J. HANNIFIN FOR THE DEPARTMENT OF DEFENSE AND BY LIEUTENANT GENERAL (THEN MAJOR GENERAL) DANIEL O. GRAHAM FOR THE DIRECTOR OF CENTRAL INTELLIGENCE.

3 "2. (C) PURPOSE:

3 A. TO PROVIDE THE BASIS FOR RECOMMENDATIONS BY THE JOINT CHIEFS OF STAFF TO THE SECRETARY OF DEFENSE AND TO THE DIRECTOR OF CENTRAL INTELLIGENCE REGARDING:

3 (1) THE NATIONAL FOREIGN INTELLIGENCE PROGRAM SUPPORT THAT COULD BE MADE AVAILABLE TO SATISFY THE ESSENTIAL INTELLIGENCE NEEDS OF USCINCEUR AND HIS SUBORDINATE COMMANDERS FOR CONTINGENCY OPERATIONS IN THE MEDITERRANEAN AREA.

JCS Review Completed

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3 (2) THE SCOPE OF AND PROCEDURES FOR SPECIFIC FOLLOW-ON
3 STUDIES, IN ORDER OF PRIORITY, OF THE TACTICAL/NATIONAL
3 INTELLIGENCE INTERFACE.

3 B. TO DEVELOP AND IMPLEMENT THE COMPUTER PROGRAMS AND DATA
3 BASE TO SUPPORT THE OVERALL TACTICAL/NATIONAL INTELLIGENCE
3 INTERFACE STUDY.

3 "3. (S) STUDY GROUP ORGANIZATION AND MEMBERSHIP.

3 A. CO-CHAIRMEN. THE STUDY GROUP WILL BE CHAIRED JOINTLY BY
3 REPRESENTATIVES OF THE DIRECTOR OF CENTRAL INTELLIGENCE AND THE
3 DEPARTMENT OF DEFENSE. [REDACTED] IS THE CO-CHAIRMAN
3 APPOINTED BY THE DIRECTOR OF CENTRAL INTELLIGENCE. RADM P. J. 25X1A
3 HANNIFIN IS THE DEPARTMENT OF DEFENSE CO-CHAIRMAN. THE
3 CO-CHAIRMEN WILL HAVE APPOINTED EXECUTIVE OFFICERS TO COORDINATE
3 THE DAY-TO-DAY WORK OF THE STUDY GROUP AND ITS WORKING GROUPS.

3 B. WORKING GROUPS. THE STUDY GROUP WILL HAVE A REQUIREMENTS
3 WORKING GROUP AND A NATIONAL INTELLIGENCE CAPABILITIES WORKING
3 GROUP. THE DIRECTOR, DIA, WILL BE REQUESTED TO APPOINT THE
3 CHAIRMAN OF THE REQUIREMENTS WORKING GROUP. THE DEPUTY TO THE
3 DCI FOR THE INTELLIGENCE COMMUNITY WILL BE REQUESTED TO APPOINT
3 THE CHAIRMAN OF THE NATIONAL INTELLIGENCE CAPABILITIES WORKING
3 GROUP.

3 C. MEMBERSHIP. THE PRINCIPAL MEMBERS OF THE STUDY GROUP WILL
3 BE APPOINTED FROM THE J-3 AND J-5 DIRECTORATES OF THE JOINT
3 STAFF, THE IC STAFF, EACH MILITARY SERVICE, THE DIA AND THE NSA.
3 WORKING GROUP CHAIRMEN WILL BE THE MEMBERS APPOINTED BY THEIR
3 ORGANIZATIONS. THE DIRECTORS OF THE DMA [REDACTED] WILL BE 25X1A
3 INVITED TO APPOINT REPRESENTATIVES TO OBSERVE AND TO ADVISE THE
3 STUDY GROUP AND THE WORKING GROUPS. USCINCEUR WILL BE INVITED
3 TO APPOINT A REPRESENTATIVE TO THE STUDY GROUP. EACH MEMBER AND
3 REPRESENTATIVE, AS A MINIMUM, WILL HAVE ACCESS TO ... INFORMATION,
3 AND TO PERTINENT PORTIONS OF THE SINGLE INTEGRATED OPERATIONAL
3 PLAN, AS REQUIRED.

3 "4. (U) SUPPORT.

3 A. EACH PARTICIPATING AGENCY, SERVICE AND STAFF WILL SUPPORT
3 ITS MEMBERS AND REPRESENTATIVES.

3 B. COMPUTER PROGRAMMING AND DATA BASE SUPPORT WILL BE
3 PROVIDED BY THE RESEARCH AND ANALYSIS BRANCH, IC STAFF, IN
3 COLLABORATION WITH THE J-5, JOINT STAFF, AND ASSISTED BY THE
3 SERVICES AND INTELLIGENCE AGENCIES, AS REQUIRED.

C. THE J-3, JOINT STAFF, WILL COORDINATE IN-THEATER MILITARY SUPPORT. THE IC STAFF WILL COORDINATE IN-THEATER SUPPORT THAT MAY BE REQUIRED OF THE CIA.

"5. (U) SCOPE.

A. RESOURCES (FUNDING AND END STRENGTH) WILL NOT BE ADDRESSED BY THE STUDY GROUP OR ITS WORKING GROUPS. STRENGTH WILL BE CONSIDERED ONLY AS IT AFFECTS THE CAPABILITIES OF INTELLIGENCE ASSETS TO MEET STATED INTELLIGENCE NEEDS.

B. THE NATIONAL INTELLIGENCE PROGRAM ASSETS TO BE CONSIDERED WILL BE THOSE THAT ARE OPERATIONAL NOW, OR THAT WILL ATTAIN INITIAL OPERATIONAL CAPABILITY BY 31 DECEMBER 1974.

C. THE SELECTION OF CONTINGENCY MISSION SCENARIOS AND FRIENDLY FORCES FOR THIS PILOT STUDY WILL BE MADE IN COORDINATION WITH USCINCEUR.

D. THE CONSIDERATION OF INTELLIGENCE NEEDS ~~ASSESSMENT~~ NEEDS AND INTELLIGENCE CAPABILITIES WILL BE FOCUSED ON THE DESIGNATED CONTINGENCIES. IT MAY, HOWEVER, ADDRESS MULTIPLE SCENARIOS TO COVER THE MOST LIKELY CONDITIONS OF EXECUTION.

E. FOREIGN SERVICE COLLECTION AND REPORTING WILL BE CONSIDERED.

"6. (U) TASKS.

A. THE REQUIREMENTS WORKING GROUP.

(1) IDENTIFY THE ESSENTIAL ELEMENTS OF INFORMATION (EEI) FOR EACH COMMAND CAPABLE OF INDEPENDENT, SUSTAINED COMBAT THAT IS TASKED FOR CONTINGENCY OPERATIONS IN THE MEDITERRANEAN AREA.

(2) TRANSLATE THE EEI INTO STATEMENTS OF INTELLIGENCE NEEDS IN TERMS OF AREA/TARGET, TIMELINESS AND ACCURACY; CONSOLIDATE LIKE NEEDS WHERE APPROPRIATE.

(3) FOR EACH STATEMENT OF INTELLIGENCE NEED, IDENTIFY THE ORGANIC AND SUPPORTING ASSETS AVAILABLE TO THE FIELD COMMANDERS TASKED FOR ITS SATISFACTION, AND THE EXPECTED ADEQUACY OF RESPONSE.

(4) COORDINATE THE STATEMENTS OF INTELLIGENCE NEEDS AND TASKING WITH THE RESPONSIBLE COMMANDERS.

(5) PREPARE FOR THE STUDY GROUP CHAIRMEN A COMPREHENSIVE REPORT OF FINDINGS; IDENTIFY SPECIFICALLY THOSE INTELLIGENCE NEEDS THAT CANNOT BE SATISFIED ADEQUATELY BY THE INTELLIGENCE ASSETS AVAILABLE TO THE FIELD COMMANDERS.

(6) IN COLLABORATION WITH J-3, JOINT STAFF, RECOMMEND SPECIFIC FOLLOW-ON STUDIES, IN ORDER OF PRIORITY.

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B. THE NATIONAL INTELLIGENCE CAPABILITIES WORKING GROUP.
(1) IDENTIFY EACH NATIONAL FOREIGN INTELLIGENCE PROGRAM ASSET, AND ITS SPECIFIC TARGETS, OPERATING IN OR AGAINST THE AREAS OF IN-THEATER INTELLIGENCE INTEREST UNDER CONTINGENCY PLANS FOR THE MEDITERRANEAN AREA.

(2) DETERMINE THE CAPABILITY FOR TIMELINESS AND ACCURACY OF EACH IDENTIFIED NATIONAL FOREIGN INTELLIGENCE PROGRAM ASSET TO PROVIDE TO THE TASKED COMMANDERS INFORMATION OR INTELLIGENCE WITH RESPECT TO EACH OF THE TARGETS IDENTIFIED.

(3) DETERMINE THE ADDITIONAL TARGETS IN THE DESIGNATED AREA OF INTELLIGENCE INTEREST THAT COULD BE TASKED TO NATIONAL FOREIGN INTELLIGENCE PROGRAM ASSETS WITH NO DEGRADATION TO THEIR PRIMARY MISSIONS, AND THE EXPECTED TIMELINESS AND ACCURACY OF RESPONSE.

(4) IDENTIFY THE PEACETIME TASKING OF NATIONAL FOREIGN INTELLIGENCE PROGRAM ASSETS THAT COULD BE REDUCED OR TERMINATED IF CONTINGENCY OPERATIONS WERE EXECUTED, THE ADDITIONAL TARGETS IN THE AREA OF INTELLIGENCE INTEREST THAT COULD BE UNDERTAKEN IN THEIR PLACE, AND THE EXPECTED TIMELINESS AND ACCURACY OF RESPONSE.

(5) COORDINATE WITH THE OPERATORS OF THE INDIVIDUAL SYSTEMS THE STATEMENTS OF THE CAPABILITIES OF THE NATIONAL FOREIGN INTELLIGENCE PROGRAM ASSETS IDENTIFIED.

(6) FOR EACH NATIONAL FOREIGN INTELLIGENCE PROGRAM ASSET IDENTIFIED, DETERMINE THE RESTRICTIONS THAT COULD PRECLUDE THE DISSEMINATION OF INFORMATION/INTELLIGENCE TO THE COMMANDERS IN THE FIELD, AND THE ACTIONS REQUIRED TO OVERCOME THE RESTRICTIONS.

(7) PREPARE FOR THE STUDY GROUP CHAIRMEN A COMPREHENSIVE REPORT OF FINDINGS.

C. RESEARCH AND ANALYSIS BRANCH, IC STAFF

(1) DESIGN AND IMPLEMENT A CIRIS-COMPATIBLE PROGRAM TO MANIPULATE NON-CDIP DATA GENERATED BY THIS STUDY, AND TO CORRELATE THEM WITH PARALLEL CIRIS DATA.

(2) DESIGN AND IMPLEMENT AN EXTENSION OF THE CIRIS PROGRAM TO ACCOMMODATE THE DETAILED DATA ON NATIONAL FOREIGN INTELLIGENCE PROGRAM ASSETS THAT ARE GENERATED BY THIS STUDY.

(3) PROVIDE DATA SUPPORT TO THE STUDY AND WORKING GROUPS, AS REQUIRED.

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I D. THE PILOT STUDY GROUP.

- I (1) DIRECT AND GUIDE THE WORKING GROUPS.
I (2) INTEGRATE THE REPORTS OF THE WORKING GROUPS AND PREPARE
I A FINAL REPORT TO THE CHAIRMAN, JOINT CHIEFS OF STAFF AND TO THE
I DEPUTY TO THE DCI FOR THE INTELLIGENCE COMMUNITY. THE FINAL
I REPORT WILL INCLUDE:
I (A) SPECIFIC RECOMMENDATIONS FOR NATIONAL FOREIGN
I INTELLIGENCE PROGRAM SUPPORT TO USCINCEUR FOR THE CONTINGENCIES
I ADDRESSED.
I (B) RECOMMENDATIONS FOR THE SCOPE OF AND PROCEDURES FOR
I FOLLOW-ON TACTICAL/NATIONAL INTELLIGENCE INTERFACE STUDIES.
I (C) RECOMMENDATIONS FOR SPECIFIC FOLLOW-ON STUDIES, IN ORDER
I OF PRIORITY."

I (U) YOUR COMMENTS ARE INVITED. FYI, THE SCHEDULED DATE TO
COMPLETE STAFFING OF TOR IS 3 JULY.

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